



21 January 2022

The Manager, Listing
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
MUMBAI - 400 001

The Manager, Listing
National Stock Exchange of India Ltd
Exchange Plaza, Plot No. c/1,
G-Block, Bandra-Kurla Complex,
MUMBAI – 400 051

Dear Sirs,

Sub: Presentation for Investor(s)/Analyst(s) call

Please find enclosed a copy of the presentation proposed to be made at the Investor/Analyst call to be held today at 9:00 am (IST) in connection with the results of the Company for the quarter and nine months ended 31 December 2021.

The presentation is also being hosted on the website of the Company at www.mphasis.com.

We request you to kindly take the above on record as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Yours faithfully,

For Mphasis Limited

DocuSigned by:
Subramanian Narayan
864FB8DBFAE44A7...



Subramanian Narayan
Senior Vice President and Company Secretary

Encl: As above

DS
kk



Mphasis Earnings Q3 FY 2022

Continuity and Acceleration

21st January 2022

Nitin Rakesh

Chief Executive Officer and
Managing Director

Manish Dugar

Chief Financial Officer

Certain statements mentioned in this presentation concerning our future growth prospects are forward looking statements (the “Forward Statements”) and are based on reasonable expectations of the management, which involves a number of risks, and uncertainties that could cause actual results to differ materially from those in such Forward Statements. The risks and uncertainties relating to these Forward Statements include, but are not limited to, risks and uncertainties regarding fluctuations in our earnings, fluctuations in foreign exchange rates, revenue and profits, our ability to generate and manage growth, intense competition in IT services, wage increases in India, our ability to attract and retain highly skilled professionals, time and cost overruns on fixed-price and fixed-time frame contracts, restrictions on immigration, industry segment concentration, our ability to manage our international operations, our revenues being highly dependent on clients in the United States of America, reduced demand for technology in our key focus areas, disruptions in telecommunication networks or system failures, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, withdrawal of fiscal governmental incentives, political instability, adverse impact of global pandemics (including COVID-19 impact), war, legal restrictions on raising capital or acquiring companies, unauthorized use of our intellectual property(ies) and general economic conditions affecting our businesses and industry. We may, from time to time, make additional written and oral Forward Statements . We do not undertake to update any Forward Statements that may be made from time to time by us or on our behalf, unless required under the law.

Key Themes Shaping Our Business



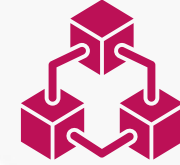
“HYBRID FIRST” WORKPLACE

- Work from Anywhere, Collaborate in Office
- Reimagined Employee Value Proposition
- Reconfigured workspaces



INCLUSION & SUSTAINABILITY

- S&P Global Sustainability Index – 37 percentile to 69 percentile
 - Environment (60th percentile)
 - Social (77th percentile)
 - Governance (73rd percentile)
- Target based reduction on energy consumption & carbon footprint

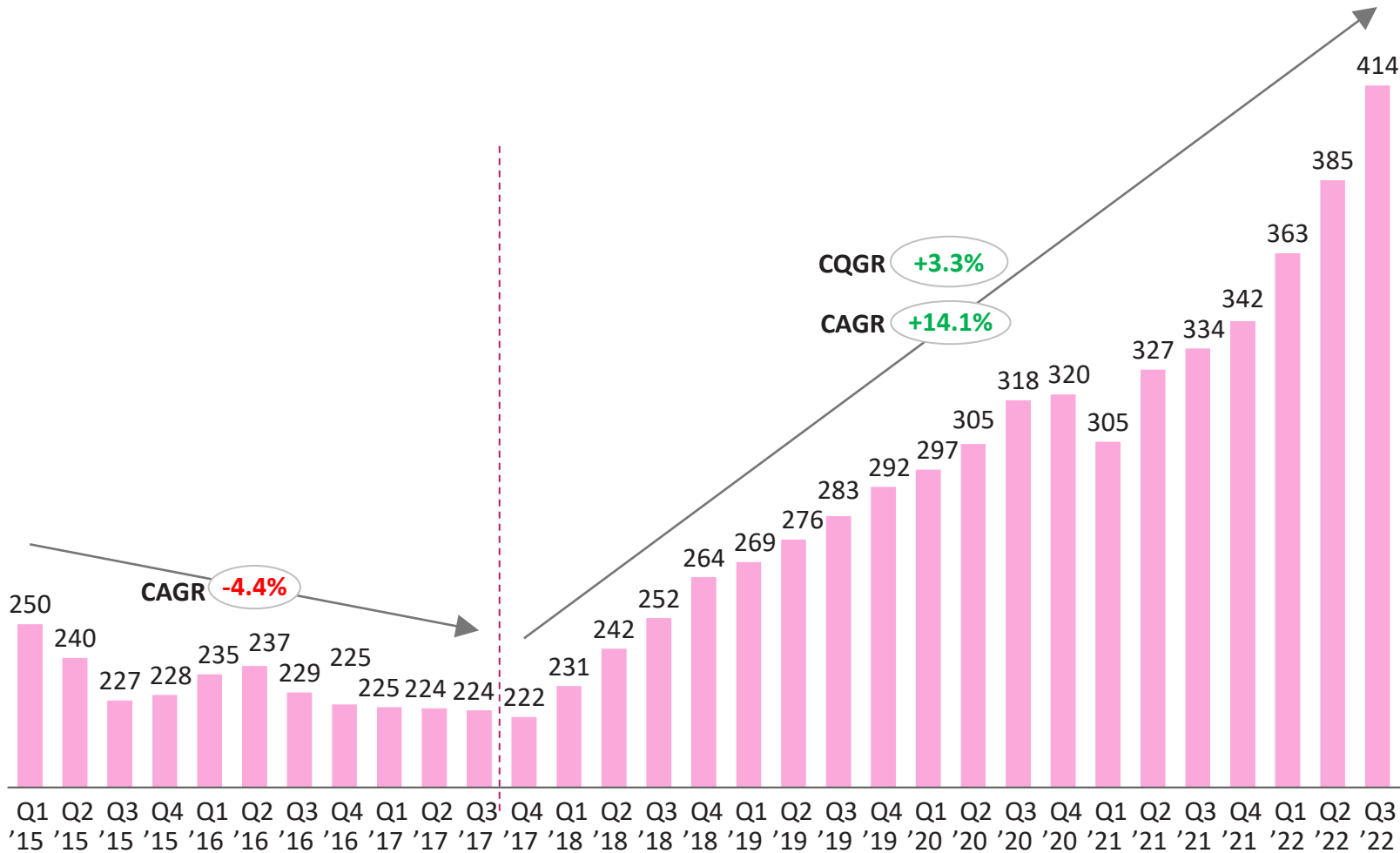


WEB 3.0

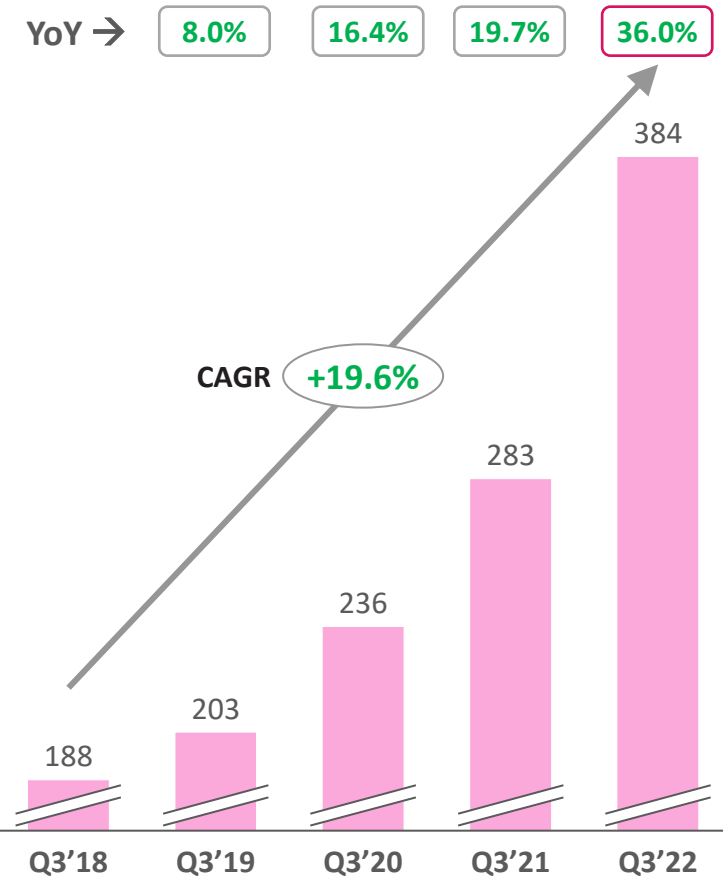
- Blockchain based opportunities
- Decentralized Finance & NFTs
- CrossTower Partnership

Our Track Record Tells the Story: Decade-high Growth

Q3-FY22 Overall revenue grew 24.2% YoY in CC#; Decade-high growth
Direct business grew 36.1% YoY#; Highest growth on record



Accelerated growth with larger scale in Direct; Achieves \$1.5B run-rate[^]

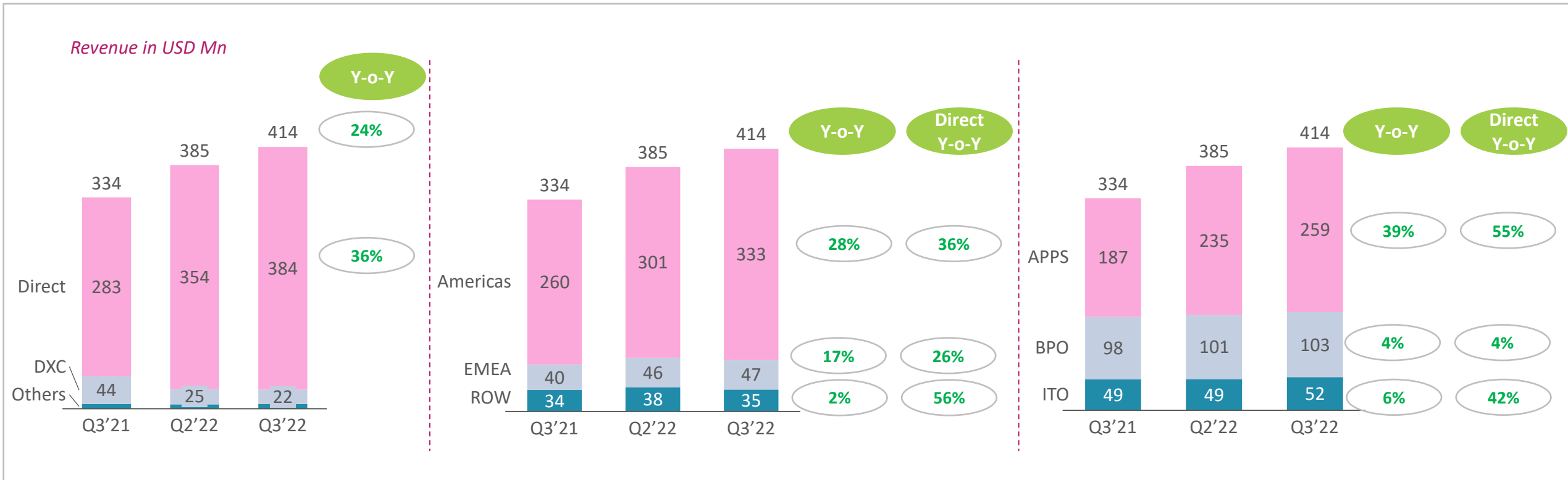


* Revenue in USD \$M at average USD/INR rate for the respective years # Constant Currency

Direct Business revenues

[^] On annualized basis

Continuing Success of Our Strategy in Numbers

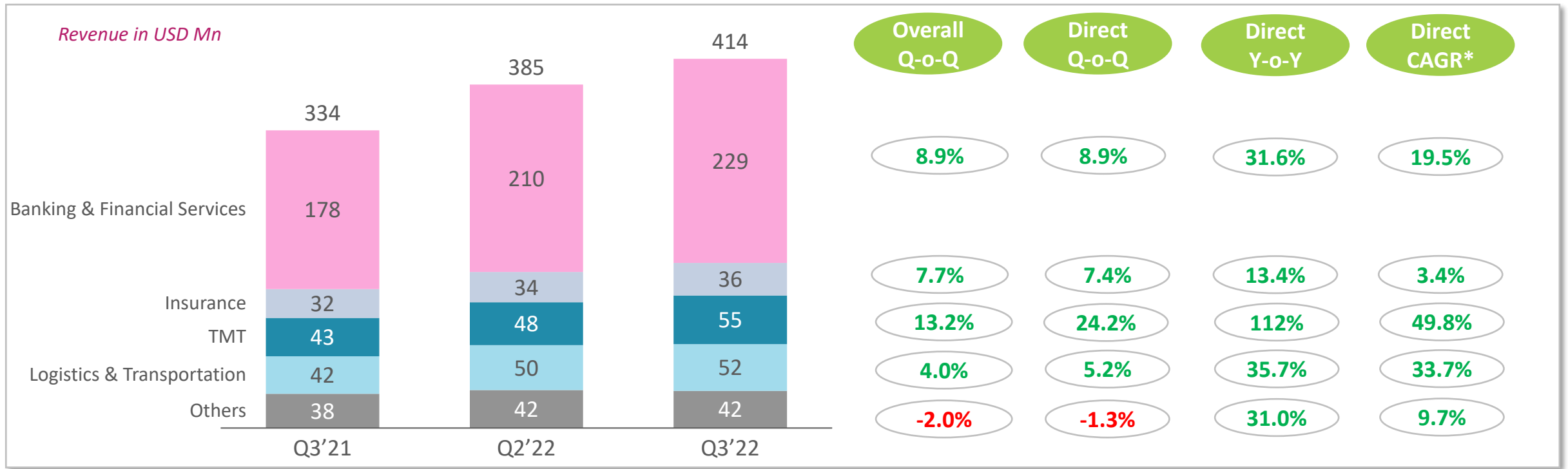


Direct performance in Q3'22

- YoY growth of 36.1% in CC; 3rd Consecutive quarter of 30%+ YoY growth
- Strong and Consistent growth across all vectors: Segment, Geography, Service type including Top 10 accounts
 - Growth led by Applications segment

* Revenue in USD \$M at average USD/INR rate for the respective years

Sustained Broad-based Growth Across Verticals

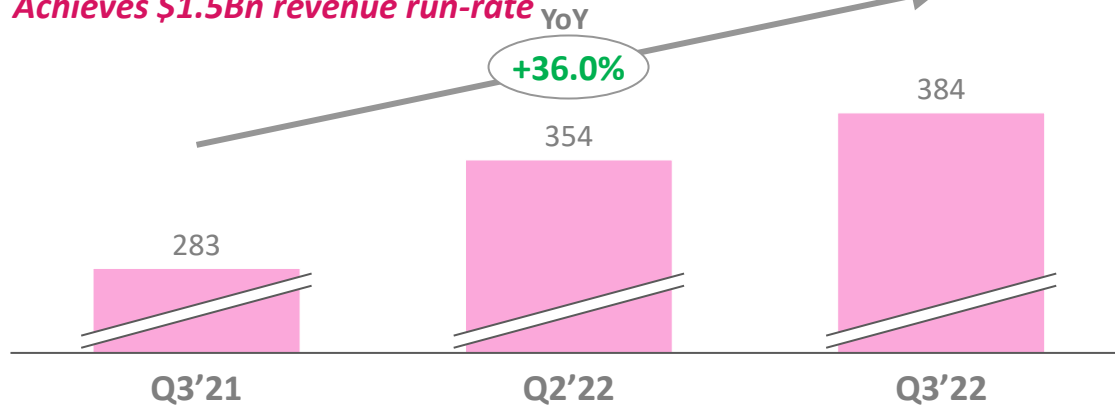


- **BFS : Consistent track record of double-digit YoY growth**
 - Delivered growth of 20%+ YoY growth in past 6 quarters ; Continued “Best in class performance”
- **With our tech-led positioning, we are replicating our performance in BFS in other verticals**
 - TMT : YoY growth of over 112% driven by recent large deal wins;
 - Logistics and Transportation: Strong YoY growth of 35.7%

All Constituents of Direct Growth Progressing Well; Key Clients Lead Growth

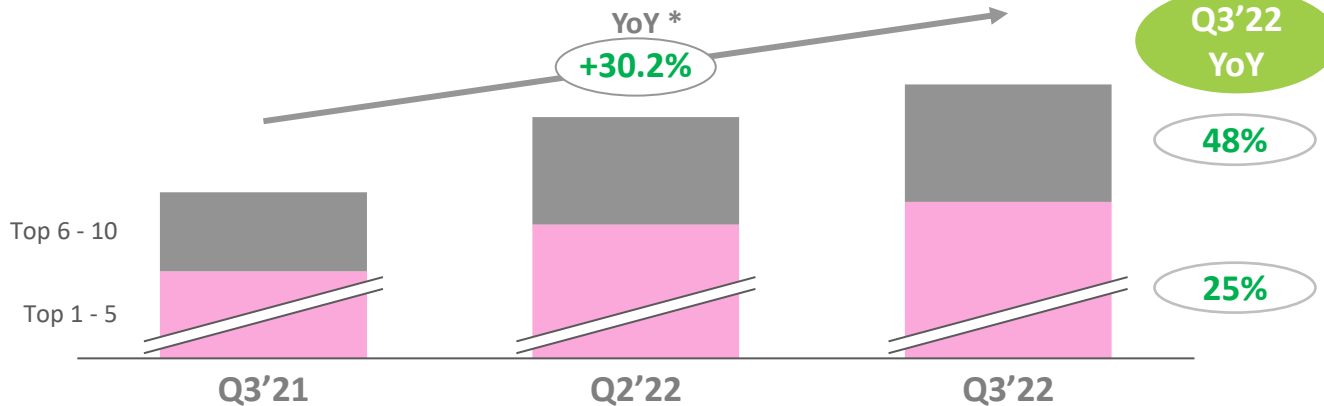
Accelerated Growth in Direct Revenue

Q3'22: Highest YoY growth on record; 3rd consecutive Quarter of 30%+ YoY organic growth Achieves \$1.5Bn revenue run-rate



Top Accounts Leading Growth in Direct

LTM revenue (\$ Mn) for top 10 accounts in Direct (as per MDA disclosures)



Revenue in \$M at average USD/INR rate for the respective quarters ; * Basis LTM revenue

Overall

Strong Q3'22 YoY (32.4% CC) organic growth; Broad based growth across all vectors

Top 10

Top 10 accounts grew 30.2%* YoY; All US\$50 mn+ accounts grew sequentially in Q3'22 for 3rd straight quarter

Top 20

Accounts in Top 11-20 category for Q3'22 grew 36% YoY

Europe

Europe region delivering strong growth; Q3'22 revenue has grown at 28.4% YoY on CC basis

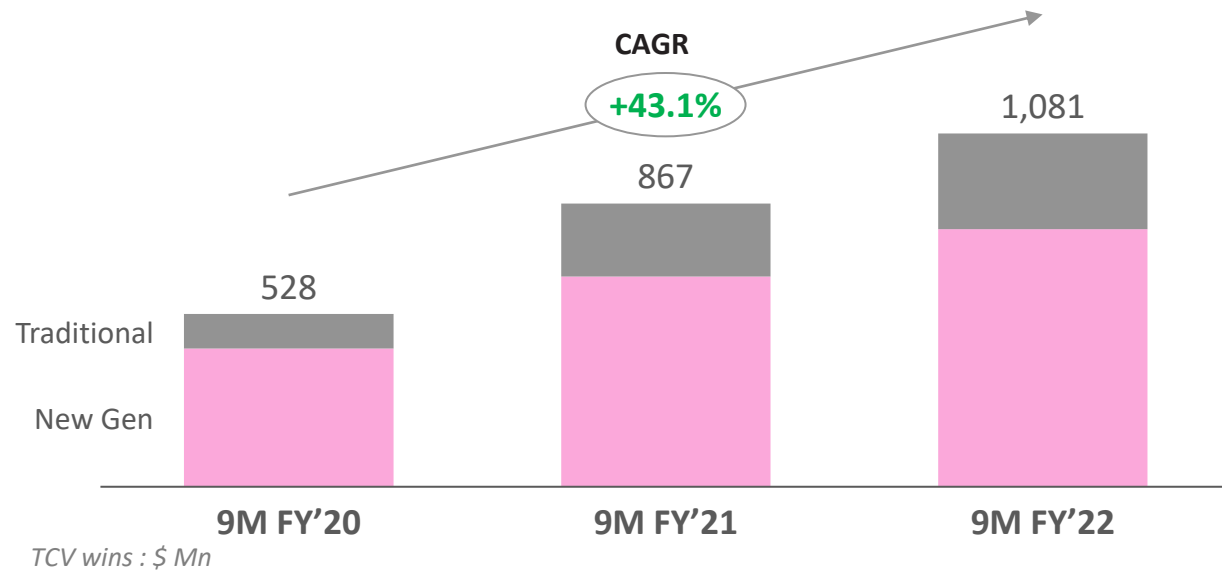
NCA

NCA continues to contribute to growth in Direct; YoY growth of 80.0%

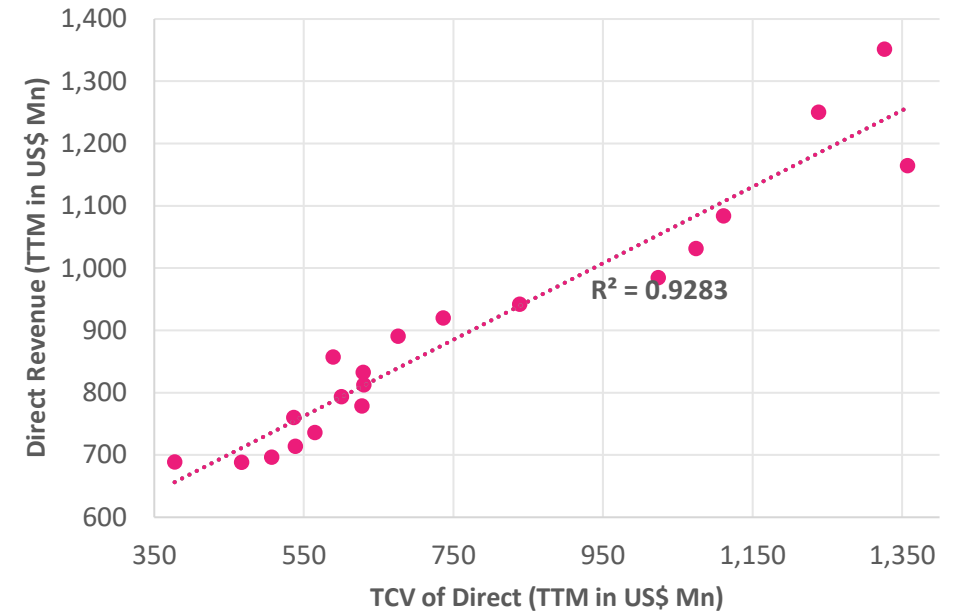
NCA: New Client acquisitions

Direct TCV Trends Stable

Direct TCV Wins



Direct: Revenue vs TCV – Strong Correlation



- TCV wins of \$335M for Q3'22; 8th consecutive quarter of \$200M+ TCV wins
 - 4 large deals, with largest at \$92mn TCV
 - YTD TCV wins at \$1.08 Bn ; CAGR of 43% in the past 2 years;
- ~73% of YTD deal wins in New Gen areas



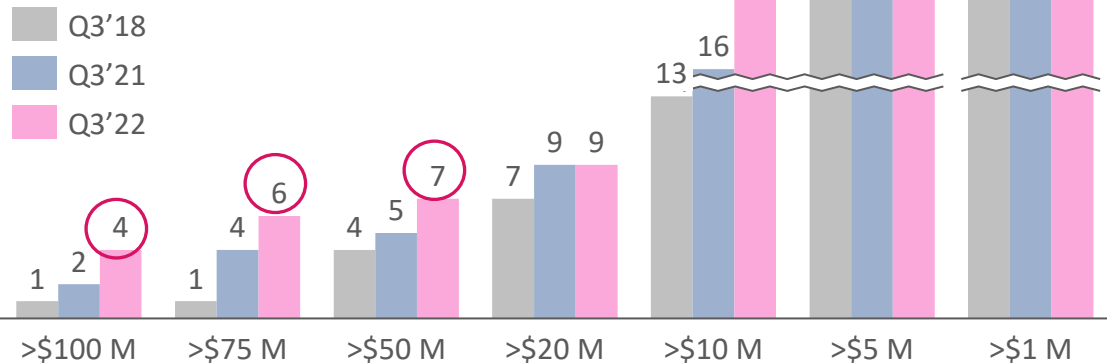
Improving Client Mining and Large-deal Metrics: Direct

Client Pyramid

Client Additions

Category	Y-o-Y	Q-o-Q
\$100M +	2	-
\$75M +	2	1
\$50M +	2	-
\$10M +	5	2
\$1M +	16	9

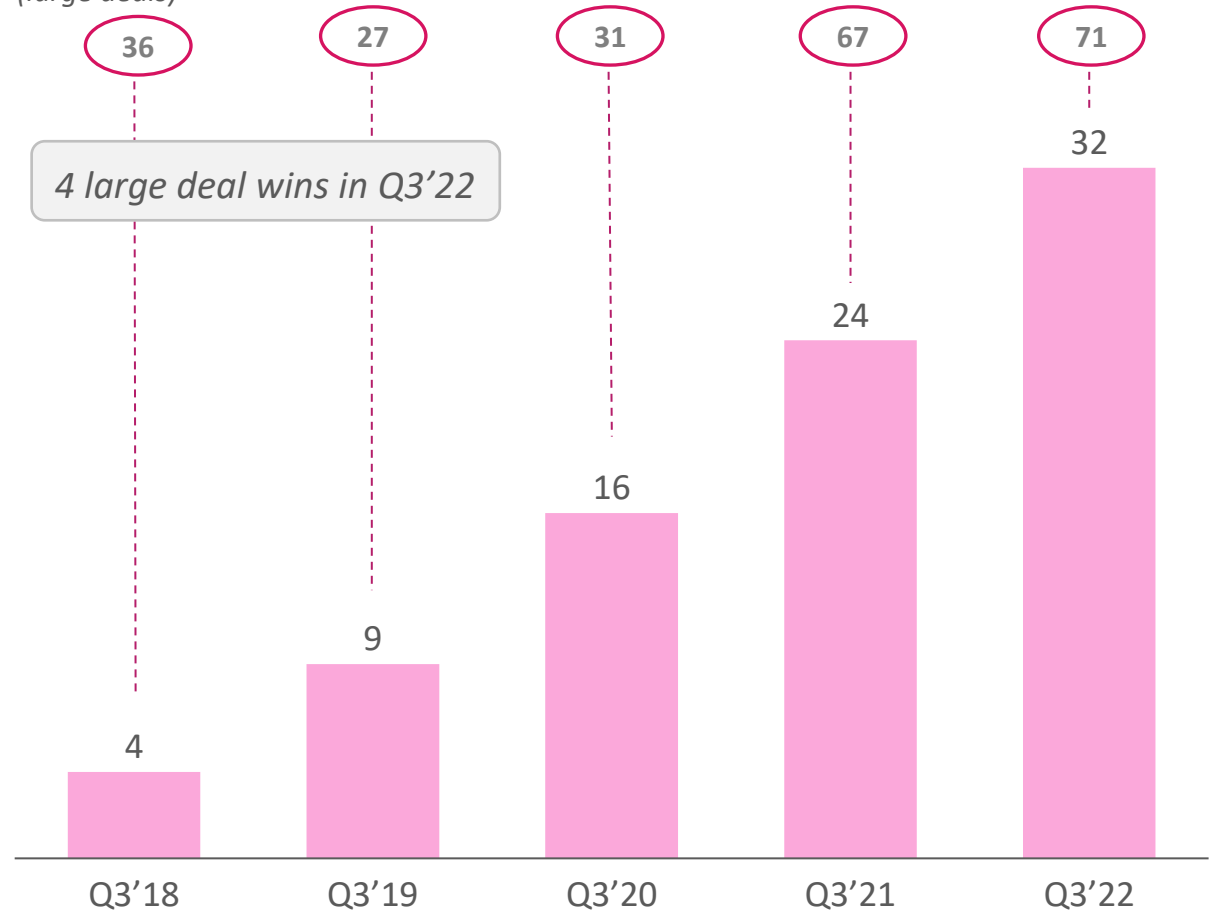
Healthy conversion of 60%-70% clients at each stage to the next



Focus on winning large-deals (>\$20M TCV)

of cumulative deal wins since Q1'18

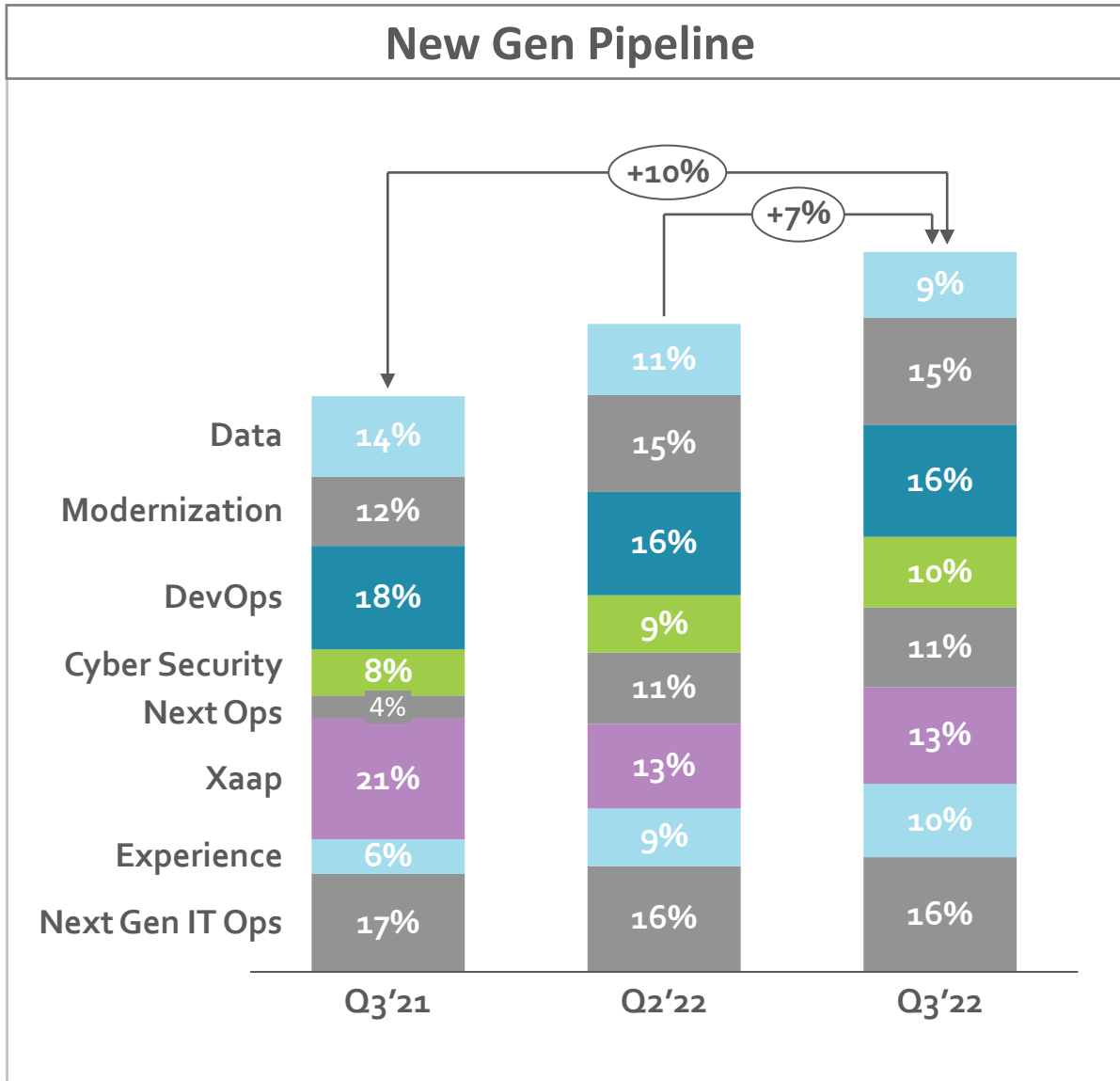
LTM avg deal size (large deals)



Note: All metrics based on LTM revenues; Q3'22 data includes Blink UX



Healthy Pipeline Growth in Chosen Areas to Boost Momentum



Key Highlights

- New pipeline creation across client segments has been robust with 7% growth Q-o-Q
 - Consistent focus with hyper-scaler channels
- 4 large deals won this quarter: 1 in NCA and 3 in Strategic customers
- Large TCV Wins complemented by new logo wins in new sectors further diversify our growth & pipeline
- Blink acquisition led new synergy deal generation
 - 2 synergy deal wins

Supply Chain Initiatives to Provide Operating Leverage

1



Supply Chain Levers

- **>50%** of Q3 hiring was freshers
- Projected to add **~5500** freshers in FY22
- Focus on price increases
- Improving recruitment channel mix

2



Talent Reskilling & Deployment

- **>12.7k** reskilled through TalentNext in Q3
- **34%** of talent was internally rotated
- **>2X** increase in TalentNext throughput

3



Expanding Talent Pool

- Sourcing from Tier 3 & Tier 4 cities
- Set up of low-cost nearshore centers



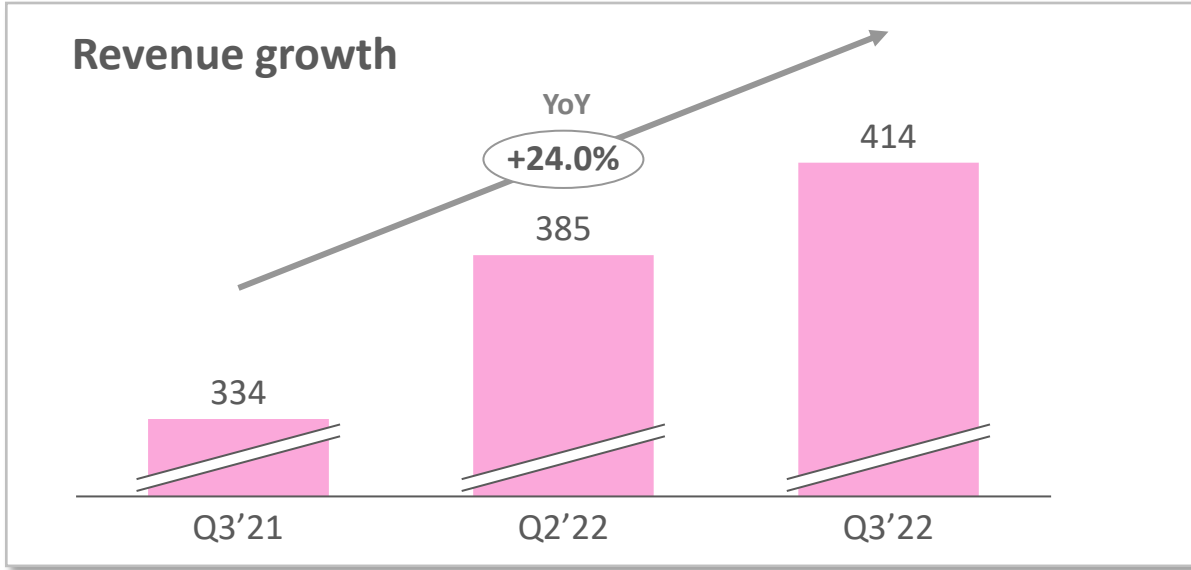
Mexico



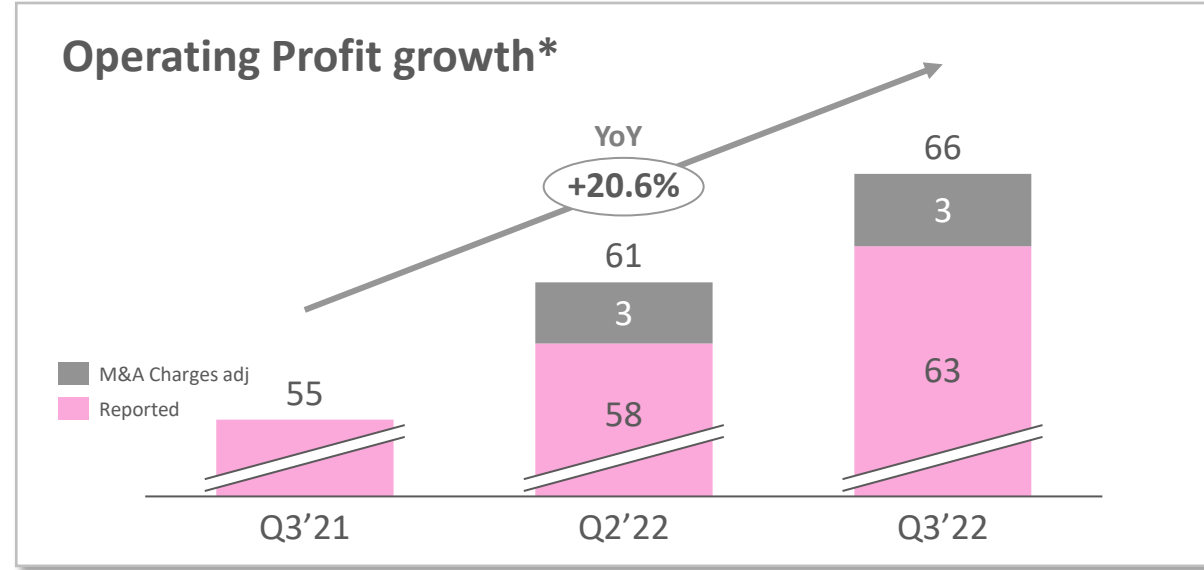
Taiwan

- Expansion in Canada

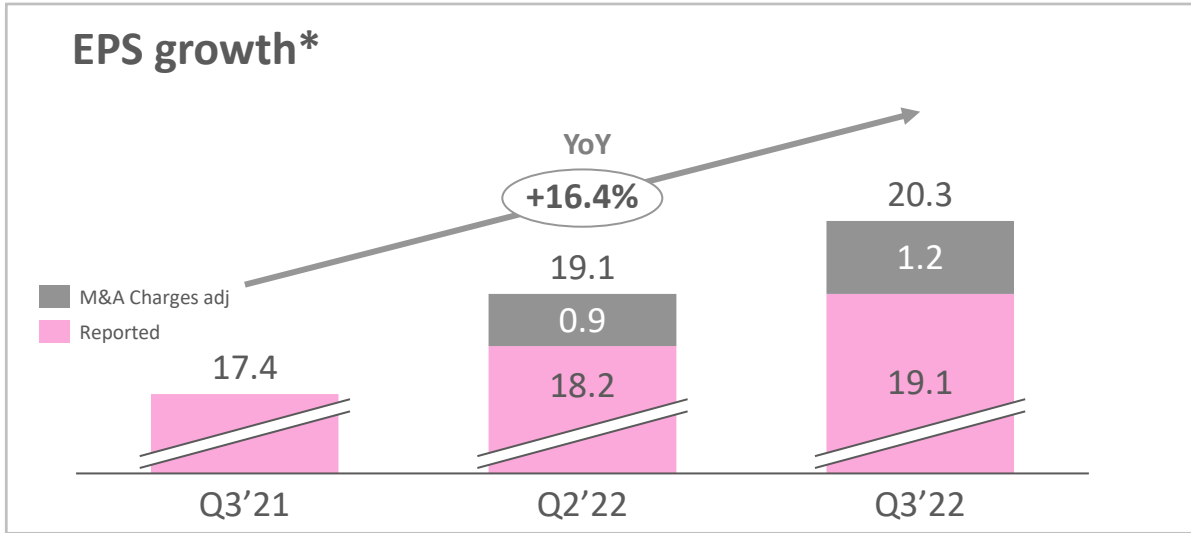
Strong Performance in All Financial Metrics



Gross Revenue in \$M at average USD/INR rate for respective periods

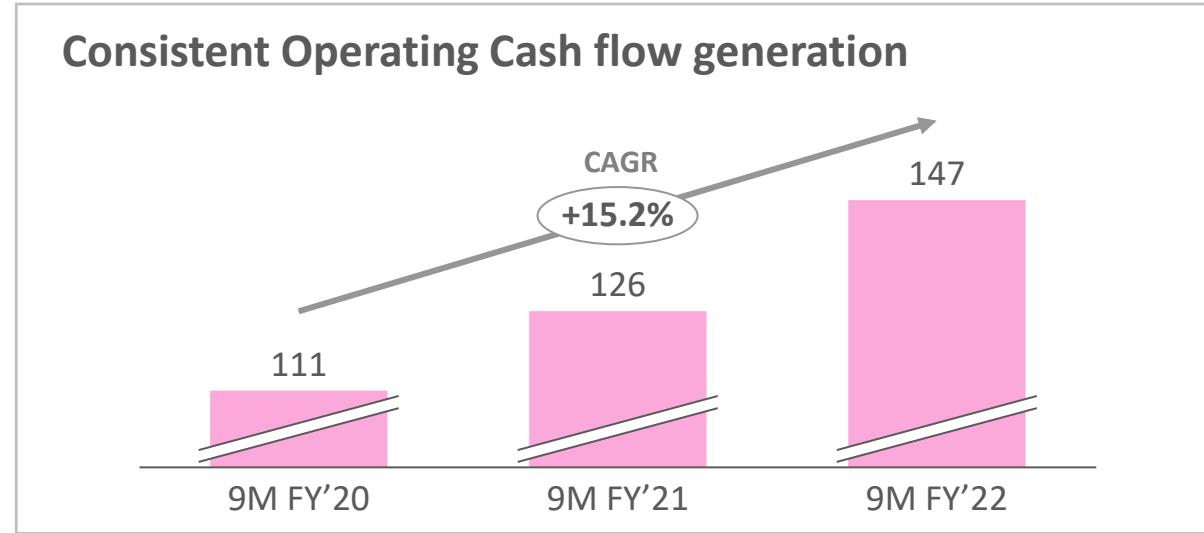


EBIT in \$M at average USD/INR rate for respective periods



Basic EPS in INR for respective periods

* Adjusted for M&A related charges



Net Operating Cash flow as per MDA disclosures; Converted at average USD/INR for respective periods



Strong Direct performance sustained – FYTD 33%+ Y/Y Constant Currency Direct growth; third straight quarter of 30%+ Y/Y organic growth

- **KPIs moving in the right direction** with our tribe-based propositions paying off
 - Broad-based nature of growth
 - Diversification of growth; Continued share gains across Client Tiers (Top-5/Top-10/Top-20 clients)
 - Strong influx of trainees/freshers to provide pyramid leverage
 - Record collections with DSOs position at multi-year lows despite robust growth
- **Growth-accretive margin stance ensures predictable margin performance** while providing room to make essential investments and managing supply headwinds

Summary



- Sustained investments align with our ***“Continuity and Acceleration”*** theme – geography footprint expansion, greater leadership breadth and depth, build-up of digital competencies, NCA
 - Industry-leading growth in Direct
 - Target organic operating (EBIT) margin band of 15.5%-17%
- **Continued convergence of overall revenue growth with Direct growth going forward**



Link to financial data for the past three years: <https://www.mphasis.com/home/corporate/investors.html>

Analysts/Advisor Recognitions: Q3 FY '22



FORRESTER
NOW Midsize RPA
TECH Service Vendor,
Q4 Robotic Process
2021 Automation
 Services

POLICY ADMINISTRATION
SYSTEMS: EMEA LIFE
INSURANCE EDITION
 CELENT | 2021

Everest Group
PEAK
MATRIX MAJOR
 CONTENDER
Digital Experience Platforms (DXP) in
Insurance Industry Products, 2022

Everest Group
PEAK
MATRIX MAJOR
 CONTENDER
Cloud Services Peak by Everest in NA
and Europe



Everest Group
PEAK
MATRIX MAJOR
 CONTENDER
Platform IT Services in BFS, 2022

Everest Group
PEAK
MATRIX STAR
 PERFORMER & MAJOR
 CONTENDER
Blockchain Services, 2022

Everest Group
PEAK
MATRIX MAJOR
 CONTENDER
Insurance Platforms IT Service, 2022

Everest Group
PEAK
MATRIX ASPIRANT
 AND STAR
 PERFORMER
QA Services

Everest Group
PEAK
MATRIX MAJOR
 CONTENDER
Advanced Analytics and Insights
Services, 2022

Everest Group
PEAK
MATRIX MAJOR
 CONTENDER
Banking Operations, 2022



THANK YOU

Mphasis' purpose is to be the “*Driver in Driverless Car*” for Global Enterprises by applying next-generation design, architecture, and engineering services, to deliver scalable and sustainable software and technology solutions. Customer centricity is foundational to Mphasis, and is reflected in the Mphasis' [Front2Back™](#) Transformation approach. Front2Back™ uses the exponential power of cloud and cognitive to provide hyper-personalized (C=[X2C2™](#)=1) digital experience to clients and their end customers. Mphasis' Service Transformation approach helps 'shrink the core' through the application of digital technologies across legacy environments within an enterprise, enabling businesses to stay ahead in a changing world. Mphasis' core reference architectures and tools, speed and innovation with domain expertise and specialization, combined with an integrated sustainability and purpose-led approach across its operations and solutions are key to building strong relationships with marquee clients. Click [here](#) to know more. ([BSE: 526299](#); [NSE: MPHASIS](#))

Important Confidentiality Notice

This document is the property of, and is proprietary to Mphasis, and identified as “Confidential”. Those parties to whom it is distributed shall exercise the same degree of custody and care afforded their own such information. It is not to be disclosed, in whole or in part to any third parties, without the express written authorization of Mphasis. It is not to be duplicated or used, in whole or in part, for any purpose other than the evaluation of, and response to, Mphasis' proposal or bid, or the performance and execution of a contract awarded to Mphasis. This document will be returned to Mphasis upon request.